

Role of Integrated Care Board in commissioning of Pharmaceutical, Optometry and Dental Services

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Purpose of the update

- The purpose of the report is to provide a summary of the delegation agreement areas of responsibility and next steps for the NHSE/I service that will transition to Lincolnshire Integrated Care Board

Background

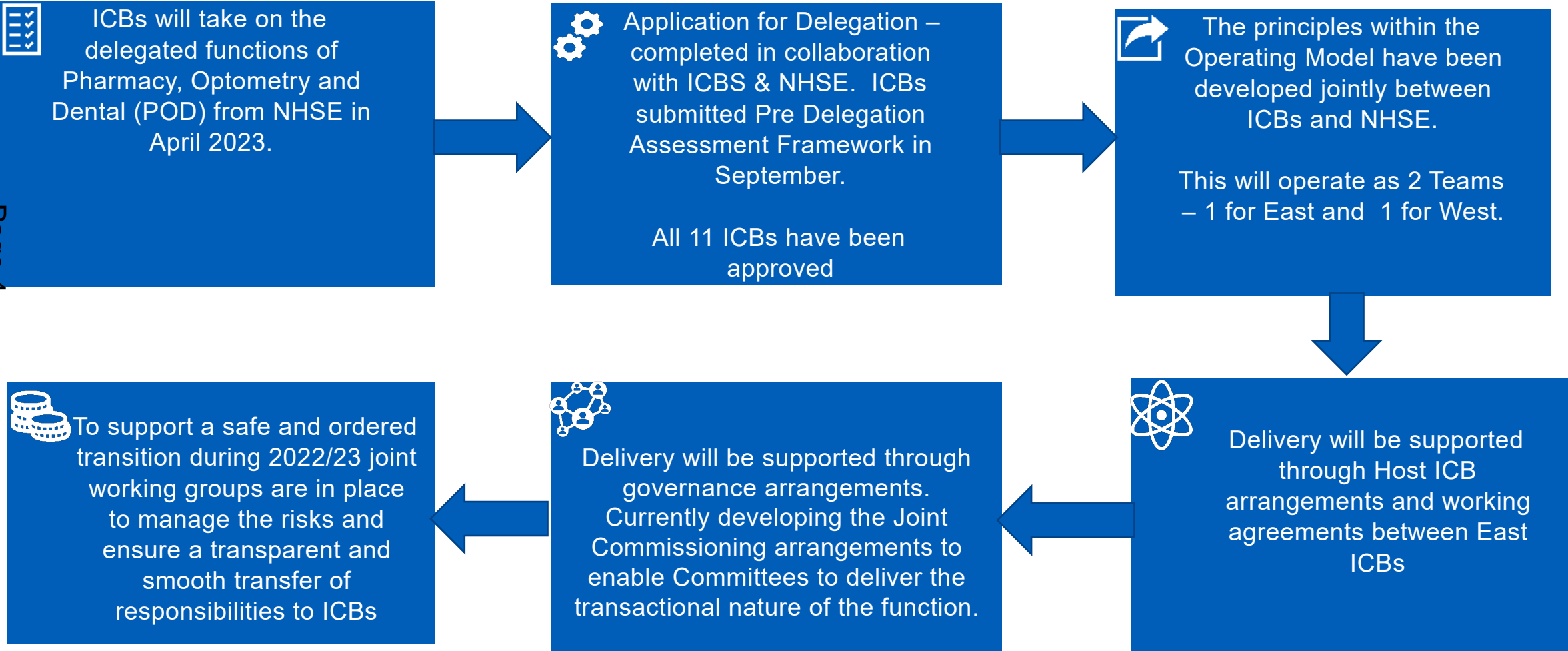
Delegation of these services is a national policy

- Responsibility for planning, performance, finance, quality & improvement will move from NHSE to ICBs
- NHSE remain accountable and therefore will have oversight, set standards and service specifications

By delegating commissioning functions to Integrated Care Boards the aim is to break down barriers and join up fragmented pathways to deliver better health and care so that our patients can receive high quality services that are planned and resourced where people need it.

Primary Care Delegation - Overview

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Approach to Delegation

This model has been developed by the 11 systems in the Midlands in partnership with the regional team. This model has evolved as national guidance has developed and has been co-designed through the East and West Midlands transition groups. The operating model will continue to develop in response to the challenges ahead and the safe process for the delivery of the integrated functions from April 2023

This means that;

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- The NHSE team in 2022/23 will continue to ensure the services are delivered safely, whilst this framework is co-designed for how these services can be effectively delegated in 2023/24
- Safe transition is ensured through a robust shadowing process in 2022/23, ensuring that the current teams delivering the services are retained and ICB primary care teams have shared knowledge to support delivery
- Ensure that the future model of commissioning and delivery supports the skills, capacity and expertise of the team to continue post delegation
- Any change is as minimally disruptive as possible
- This operating model translates systems aspirations for integrated primary care services into a simple reality
- Although many contract decisions are predetermined through nationally stipulated rules and regulations, the function will be set up to ensure that where possible ICBs can influence commissioning decisions

Future Operating Model

- **The POD teams will come together to work as two primary care teams on an East and West Midlands footprint to deliver the function on behalf of the 5 East Midlands and 6 West Midlands ICBs.** The teams will provide a clear and definable service detailed through an MOU to enable the primary care delegated functions to be delivered. ICBs will provide the leadership and strategic guidance to ensure that the team can deliver the function effectively.
- **Collaboration between ICBs** will be key to ensure the team can fulfil day to day functions and agreement on use of the team when there are competing priorities for their capacity, e.g. procurements, service developments etc.
- **Managing contractual relationships will be guided by nationally stipulated standardised frameworks**, but there remains a need for some local judgement and flexibility to support local delivery. Where standard procedures are not in place, and they cannot cover every eventuality, the teams will use their judgement and be guided by the culture, values and expected behaviours promoted by the ICBs working in collaboration to deliver these services
- **Reserved Functions** The majority of policy setting comes from the national team. The regional team's function will be assurance, and oversight that the delegated functions are successfully being delivered and to design and deliver transformation programmes in support of national priorities
- **Interdependencies** This operating model focuses on the Primary Care Commissioning and contracting functions. The model will also apply to the complaints function and the primary care finance team who will form part of the delegated function
- **Transformation and service improvement** in terms of service delivery will take place within the ICB within the structures and capacity developed as part of the ICB establishment